



London N. Breed,  
Mayor

Greg Wagner,  
Chief Financial Officer

**MEMORANDUM**

December 12, 2018

TO: President Ed Chow and Honorable Members of the Health Commission

FROM: Greg Wagner, Acting Health Director and Chief Financial Officer *SW*

RE: **Revenue and Expenditure Projection Report – 1<sup>st</sup> Quarter FY 2018-19**

This report presents the first quarter statement of revenues and expenditures for the Department of Public Health for fiscal year 2018-19. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2018. Figures reported include projected balances based on actual revenues and expenditures as of September 30, 2018. At the end of the first quarter, the department projects a net general fund surplus of \$26.8 million. The Department projects operating expenditures to be above budget by \$5.3 million, and revenues to be above budget by \$32.2 million.

First Quarter Projected FY 2018-19 Surplus/(Deficit) (in Millions)

First Quarter	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 897.7	\$ 940.1	\$ 42.4	\$ 1,073.1	\$ 1,082.6	\$ (9.5)	\$ 32.9
HLH- Laguna Honda Hospital	\$ 176.2	\$ 178.0	\$ 1.8	\$ 268.0	\$ 270.3	\$ (2.3)	\$ (0.5)
HPC - Primary Care	\$ 29.7	\$ 27.3	\$ (2.4)	\$ 100.0	\$ 100.1	\$ (0.1)	\$ (2.5)
HBH - Behavioral Health	\$ 221.2	\$ 210.3	\$ (10.9)	\$ 399.1	\$ 398.3	\$ 0.8	\$ (10.1)
HJH - Jail Health	\$ 0.2	\$ 0.2	\$ -	\$ 36.4	\$ 36.4	\$ -	\$ -
HHH - Home Health	\$ 2.3	\$ 2.3	\$ -	\$ 8.8	\$ 8.6	\$ 0.2	\$ 0.2
HNS - Health Network	\$ 155.2	\$ 155.3	\$ 0.0	\$ 256.9	\$ 255.3	\$ 1.7	\$ 1.7
HPH - Public Health Division	\$ 26.8	\$ 28.0	\$ 1.2	\$ 83.3	\$ 79.7	\$ 3.6	\$ 4.8
HAD - Central Administration	\$ 36.8	\$ 36.8	\$ (0.0)	\$ 155.0	\$ 154.6	\$ 0.4	\$ 0.4
<b>Total</b>	<b>\$ 1,546.0</b>	<b>\$ 1,578.2</b>	<b>\$ 32.2</b>	<b>\$ 2,380.5</b>	<b>\$ 2,385.8</b>	<b>\$ (5.3)</b>	<b>\$ 26.8</b>

**Zuckerberg San Francisco General Hospital:** ZSFG projects a \$32.9 million favorable variance compared to budget. Projected revenues are above budget by \$42.4 million, and projected expenditures are above budget by \$9.53 million. Significant variances include:

- \$42.4 million favorable variance in patient service revenues due to higher-than-budgeted patient census, favorable payer mix of commercial and Medicare patients, and improved cash collections.
- \$9.5 million unfavorable variance in expenditures. ZSFG continues to experience higher-than-budgeted census, resulting in staffing costs above budget to meet required staffing ratios and patient care needs. In the FY 18-19 budget, the Mayor and Board of Supervisors appropriated \$6.5 million in project funds (paid for with additional revenue

from the higher census) to become available in the case that ZSFG continues to exceed budgeted census. The department will continue to monitor census levels and work with the Mayor's Budget Office and Controller's Office to determine whether those funds should be applied to reduce this shortfall if the current trends in census continue into the fiscal year.

**Laguna Honda Hospital:** LHH projects a deficit of \$2.3 million in salary and fringe benefit costs due to a higher-than-normal backfill costs for staff sick calls and FMLA leave.

**Primary Care:** Primary Care projects a \$2.5 million deficit due to weakness in capitation revenues based on enrollment below budget.

**Behavioral Health:** BH projects a year-end deficit of \$10.1 million, driven by:

- \$5.0 million shortfall in Short/Doyle Medi-Cal revenues due to timing issues in implementation of the Drug Medi-Cal Organized Delivery System.
- \$6.2 million shortfall in budgeted retroactive payments under a State Plan Amendment allowing counties to draw down the federal share of funding for unreimbursed mental health costs. The revenue was expected and budgeted in FY 18-19, but received in late FY 17-18. This revenue is budgeted under the category of fines, fees, and licenses.

DPH has reserved funds under Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance in anticipation of both of these shortfalls (see further detail in the Comments section below), and will work with the Controller's Office to determine whether reserves should be released to address these shortfalls over the course of the year.

**Jail Health Services:** Jail Health does not project any significant variances from budget.

**Health at Home:** Health at Home projects a surplus of \$0.2 million from savings in personnel costs.

**Health Network Services:** HNS projects a surplus of \$1.7 million from savings in personnel costs.

**Public Health Division:** Public Health Division projects a \$4.8 million year-end surplus due to: \$3.6 million in personnel expenditure savings due to delays in hiring newly budgeted positions. \$1.0 million in surplus permit revenue.

**Public Health Administration:** Public Health Administration projects \$0.4 million favorable variance in personnel costs.

### Comments

- Figures in this report are preliminary and based on only three months of actuals. Significant changes are possible over the course of the fiscal year.
- While the department projects a net favorable General Fund bottom line due to revenue strength, if present trends continue the department is on track to approach or exceed its expenditure appropriation. As a result, the Department will take additional measures to monitor and control spending, including additional approvals for proposed new hires, daily

monitoring of patient census, enhanced reporting of spending rates at the sub-division level, and analyzing options for allocating costs to project accounts.

- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with the Affordable Care Act and funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements. Current projected uses of the Management Reserve total \$80.8 million. Potential uses include: greater-than-budgeted withholding of 1991 health and welfare realignment subventions; reserves for potential audit findings requiring repayment of federal mental health revenues; offsets for state and federal payments budgeted in FY 18-19 but received in FY 17-18; revenue risk due to timing of Drug Medi-Cal program implementation; and revenue risk due to implementation of the new electronic health records system in FY 2018-19. The Mayor's proposed FY 18-19 and 19-20 budget appropriated \$56 million from this reserve to repay disallowed federal revenues under SB 1128, which reduced the reserve balance from \$136.8 million at FY 17-18 year end to the current \$80.8 million level. As discussed in the Behavioral Health section above, this report projects \$11.2 million in revenue shortfalls that could trigger release of reserves later in the fiscal year.

**DPH Q1 Summary (\$ Millions)**

First Quarter	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 897.7	\$ 940.1	\$ 42.4	\$ 1,073.1	\$ 1,082.6	\$ (9.5)	\$ 32.9
HLH- Laguna Honda Hospital	\$ 176.2	\$ 178.0	\$ 1.8	\$ 268.0	\$ 270.3	\$ (2.3)	\$ (0.5)
HPC - Primary Care	\$ 29.7	\$ 27.3	\$ (2.4)	\$ 100.0	\$ 100.1	\$ (0.1)	\$ (2.5)
HBH - Behavioral Health	\$ 221.2	\$ 210.3	\$ (10.9)	\$ 399.1	\$ 398.3	\$ 0.8	\$ (10.1)
HJH - Jail Health	\$ 0.2	\$ 0.2	\$ -	\$ 36.4	\$ 36.4	\$ -	\$ -
HHH - Home Health	\$ 2.3	\$ 2.3	\$ -	\$ 8.8	\$ 8.6	\$ 0.2	\$ 0.2
HNS - Health Network	\$ 155.2	\$ 155.3	\$ 0.0	\$ 256.9	\$ 255.3	\$ 1.7	\$ 1.7
HPH - Public Health Division	\$ 26.8	\$ 28.0	\$ 1.2	\$ 83.3	\$ 79.7	\$ 3.6	\$ 4.8
HAD - Central Administration	\$ 36.8	\$ 36.8	\$ (0.0)	\$ 155.0	\$ 154.6	\$ 0.4	\$ 0.4
<b>Total</b>	<b>\$ 1,546.0</b>	<b>\$ 1,578.2</b>	<b>\$ 32.2</b>	<b>\$ 2,380.5</b>	<b>\$ 2,385.8</b>	<b>\$ (5.3)</b>	<b>\$ 26.8</b>

**Department of Public Health**  
**STATEMENT OF REVENUE AND EXPENSES**  
September 30, 2018  
(In Millions of Dollars)

<b>CURRENT YEAR</b>						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>	
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	341.55	324.07	324.07	17.48	5.40%
2	Medicare Revenue	190.59	174.35	174.35	16.23	9.31%
3	Short Doyle M/Cal	86.11	91.11	91.11	(5.00)	-5.49%
4	Patient Fees	2.68	2.63	2.63	0.05	2.00%
5	Other Patient Revenue	117.01	105.72	105.72	11.29	10.68%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>737.95</u></b>	<b><u>697.89</u></b>	<b><u>697.89</u></b>	<b><u>40.06</u></b>	<b><u>5.74%</u></b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	8.84	8.74	8.74	0.10	1.12%
10	GPP/PRIME	172.03	172.03	172.03	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	16.91	16.92	16.92	(0.00)	-0.03%
13	SAPT	9.88	9.88	9.88	-	0.00%
14	Capitation Fees / Health Plan Settlements	118.23	120.92	120.92	(2.69)	-2.23%
15	2011 Realignment	37.17	37.17	37.17	-	0.00%
16	1991 Health & Welfare Realignment	154.13	154.13	154.13	-	0.00%
17	Fees/Fines/Licenses	148.34	153.65	153.65	(5.32)	-3.46%
18	Other State/Misc	14.50	14.47	14.47	0.03	0.21%
19	Revenues from Other Departments	18.91	18.91	16.87	-	0.00%
20	Multi-Year Projects	17.54	17.54	17.54	0.01	0.03%
21	Transfer-In	123.71	123.72	123.72	(0.00)	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>840.21</u></b>	<b><u>848.09</u></b>	<b><u>846.05</u></b>	<b><u>(7.88)</u></b>	<b><u>-0.93%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>1,578.16</u></b>	<b><u>1,545.98</u></b>	<b><u>1,543.93</u></b>	<b><u>32.17</u></b>	<b><u>2.08%</u></b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	784.04	772.59	772.59	(11.44)	1.48%
28	Mandatory Fringe Benefits	313.22	319.31	319.31	6.10	-1.91%
29	Non-Personnel Services	737.90	737.91	643.31	0.01	0.00%
30	Materials & Supplies	143.68	143.69	130.30	0.01	-0.01%
31	Capital Outlay & Facility Maintenance	6.11	6.10	4.35	(0.01)	0.09%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	113.93	113.92	108.66	(0.01)	0.01%
34	Annual Project Related	1.64	1.64	1.27	0.00	-0.15%
35	Multi-Year Projects	163.63	163.63	163.63	-	0.00%
36	Transfer-Out	121.72	121.72	121.72	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>2,385.85</u></b>	<b><u>2,380.51</u></b>	<b><u>2,265.14</u></b>	<b><u>(5.34)</u></b>	<b><u>0.22%</u></b>
38						
39	PY Carryforwards	<u>110.65</u>	<u>110.65</u>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>807.69</u></b>	<b><u>834.53</u></b>	<b><u>721.20</u></b>	<b><u>26.83</u></b>	<b><u>-3.22%</u></b>

**Department of Public Health - Zuckerberg San Francisco General Hospital**

**STATEMENT OF REVENUE AND EXPENSES**

**September 30, 2018**

(In Millions of Dollars)

<b>CURRENT YEAR</b>						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>	
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	161.29	146.17	146.17	15.12	10.34%
2	Medicare Revenue	175.04	158.63	158.63	16.41	10.34%
3	Short Doyle M/Cal	6.37	6.37	6.37	-	0.00%
4	Patient Fees	-	-	-	-	0.00%
5	Other Patient Revenue	116.24	105.34	105.34	10.90	10.35%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>458.94</u></b>	<b><u>416.51</u></b>	<b><u>416.51</u></b>	<b><u>42.43</u></b>	<b><u>10.19%</u></b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	5.00	5.00	5.00	-	0.00%
10	GPP/PRIME	172.03	172.03	172.03	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	111.98	111.98	111.98	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	54.52	54.52	54.52	-	0.00%
17	Fees/Fines/Licenses	112.91	112.91	112.91	-	0.00%
18	Other State/Misc	6.41	6.41	6.41	-	0.00%
19	Revenues from Other Departments	17.70	17.70	15.65	-	0.00%
20	Multi-Year Projects	0.60	0.60	0.60	(0.00)	0.00%
21	Transfer-In	-	-	-	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>481.15</u></b>	<b><u>481.15</u></b>	<b><u>479.11</u></b>	<b><u>(0.00)</u></b>	<b><u>0.00%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>940.09</u></b>	<b><u>897.66</u></b>	<b><u>895.62</u></b>	<b><u>42.43</u></b>	<b><u>4.73%</u></b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	398.15	385.62	385.62	(12.53)	3.25%
28	Mandatory Fringe Benefits	156.16	159.16	159.16	3.00	-1.88%
29	Non-Personnel Services	223.74	223.74	218.85	-	0.00%
30	Materials & Supplies	88.55	88.55	85.49	-	0.00%
31	Capital Outlay & Facility Maintenance	2.51	2.51	2.47	-	0.00%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	59.00	59.00	57.71	-	0.00%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	34.78	34.78	34.78	-	0.00%
36	Transfer-Out	119.72	119.72	119.72	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>1,082.59</u></b>	<b><u>1,073.06</u></b>	<b><u>1,063.80</u></b>	<b><u>(9.53)</u></b>	<b><u>0.89%</u></b>
38						
39	PY Carryforwards	<u>9.37</u>	<u>9.37</u>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>133.13</u></b>	<b><u>166.03</u></b>	<b><u>168.18</u></b>	<b><u>32.90</u></b>	<b><u>-19.81%</u></b>

**Department of Public Health - Laguna Honda Hospital**

**STATEMENT OF REVENUE AND EXPENSES**

September 30, 2018

(In Millions of Dollars)

<b>CURRENT YEAR</b>						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>	
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	165.33	163.54	163.54	1.80	1.10%
2	Medicare Revenue	9.02	9.02	9.02	-	0.00%
3	Short Doyle M/Cal	0.39	0.39	0.39	-	0.00%
4	Patient Fees	-	-	-	-	0.00%
5	Other Patient Revenue	0.17	0.17	0.17	-	0.00%
6	<b>TOTAL NET PATIENT SERVICE REVENUE</b>	<b><u>174.91</u></b>	<b><u>173.12</u></b>	<b><u>173.12</u></b>	<b><u>1.80</u></b>	<b><u>1.04%</u></b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	-	-	-	-	0.00%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	-	-	-	-	0.00%
17	Fees/Fines/Licenses	0.56	0.56	0.56	-	0.00%
18	Other State/Misc	0.28	0.28	0.28	-	0.00%
19	Revenues from Other Departments	0.24	0.24	0.24	-	0.00%
20	Multi-Year Projects	0.04	0.04	0.04	-	0.00%
21	Transfer-In	2.00	2.00	2.00	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>3.12</u></b>	<b><u>3.12</u></b>	<b><u>3.12</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>178.04</u></b>	<b><u>176.24</u></b>	<b><u>176.24</u></b>	<b><u>1.80</u></b>	<b><u>1.02%</u></b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	144.92	142.48	142.48	(2.44)	1.72%
28	Mandatory Fringe Benefits	63.71	63.84	63.84	0.13	-0.21%
29	Non-personnel Services	11.54	11.54	8.92	-	0.00%
30	Materials and Supplies	25.97	25.97	23.01	-	0.00%
31	Capital Outlay	2.17	2.17	0.88	-	0.00%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	15.28	15.28	13.98	-	0.00%
34	Annual Project Related	1.52	1.52	1.27	-	0.00%
35	Multi-Year Projects	3.22	3.22	3.22	-	0.00%
36	Transfer-Out	2.00	2.00	2.00	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>270.33</u></b>	<b><u>268.02</u></b>	<b><u>259.60</u></b>	<b><u>(2.31)</u></b>	<b><u>0.86%</u></b>
38						
39	PY Carryforwards	<b><u>8.56</u></b>	<b><u>8.56</u></b>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>83.74</u></b>	<b><u>83.22</u></b>	<b><u>83.37</u></b>	<b><u>(0.51)</u></b>	<b><u>0.62%</u></b>

## Department of Public Health - Primary Care Division

### STATEMENT OF REVENUE AND EXPENSES

September 30, 2018

(In Millions of Dollars)

CURRENT YEAR					
	<u>Projection</u>	<u>Revised</u> <u>Budget</u>	<u>Original</u> <u>Budget</u>	<u>Fav/</u> <u>(Unfav)</u> <u>Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1 Medi-Cal Revenue	8.64	8.15	8.15	0.50	6.09%
2 Medicare Revenue	3.19	3.40	3.40	(0.21)	-6.18%
3 Short Doyle M/Cal	-	-	-	-	#DIV/0!
4 Patient Fees	-	-	-	-	#DIV/0!
5 Other Patient Revenue	0.24	0.21	0.21	0.03	13.44%
<b>6 TOTAL PATIENT SERVICE REVENUE</b>	<b><u>12.07</u></b>	<b><u>11.76</u></b>	<b><u>11.76</u></b>	<b><u>0.31</u></b>	<b><u>2.68%</u></b>
7					
<b>8 OTHER OPERATING REVENUE:</b>					
9 MAA/TCM	0.44	0.44	0.44	-	0.00%
10 GPP/PRIME	-	-	-	-	#DIV/0!
11 EPP QIP	-	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	-	#DIV/0!
13 SAPT	-	-	-	-	#DIV/0!
14 Capitation Fees / Health Plan Settlements	5.94	8.64	8.64	(2.69)	-31.19%
15 2011 Realignment	-	-	-	-	#DIV/0!
16 1991 Health & Welfare Realignment	-	-	-	-	#DIV/0!
17 Fees/Fines/Licenses	-	-	-	-	#DIV/0!
18 Other State/Misc	1.27	1.27	1.27	-	0.00%
19 Revenues from Other Departments	0.54	0.54	0.54	-	0.00%
20 Multi-Year Projects	7.05	7.05	7.05	-	0.00%
21 Transfer-In	-	-	-	-	#DIV/0!
<b>22 TOTAL OTHER OPERATING REVENUE</b>	<b><u>15.23</u></b>	<b><u>17.93</u></b>	<b><u>17.93</u></b>	<b><u>(2.69)</u></b>	<b><u>-15.03%</u></b>
23					
<b>24 TOTAL OPERATING REVENUE</b>	<b><u>27.31</u></b>	<b><u>29.69</u></b>	<b><u>29.69</u></b>	<b><u>(2.38)</u></b>	<b><u>-8.01%</u></b>
25					
<b>26 OPERATING EXPENSES:</b>					
27 Salaries	48.58	48.23	48.23	(0.35)	-0.73%
28 Mandatory Fringe Benefits	19.71	19.91	19.91	0.21	1.05%
29 Non-Personnel Services	7.82	7.82	4.61	-	0.00%
30 Materials & Supplies	5.39	5.39	4.13	-	0.00%
31 Capital Outlay & Facility Maintenance	0.10	0.10	-	-	0.00%
32 Debt Service	-	-	-	-	#DIV/0!
33 Services Of Other Depts	3.93	3.93	3.82	-	0.00%
34 Annual Project Related	-	-	-	-	#DIV/0!
35 Multi-Year Projects	14.60	14.60	14.60	-	0.00%
36 Transfer-Out	-	-	-	-	#DIV/0!
<b>37 TOTAL OPERATING EXPENSES</b>	<b><u>100.14</u></b>	<b><u>99.99</u></b>	<b><u>95.29</u></b>	<b><u>(0.14)</u></b>	<b><u>0.14%</u></b>
38					
39 PY Carryforwards	<b><u>4.70</u></b>	<b><u>4.70</u></b>			
40					
<b>41 GENERAL FUND SUPPORT</b>	<b><u>68.13</u></b>	<b><u>65.61</u></b>	<b><u>65.61</u></b>	<b><u>(2.52)</u></b>	<b><u>3.85%</u></b>



**Department of Public Health - Behavioral Health Division**

**STATEMENT OF REVENUE AND EXPENSES**

September 30, 2018

(In Millions of Dollars)

		CURRENT YEAR				
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	5.25	5.26	5.26	(0.00)	-0.05%
2	Medicare Revenue	1.65	1.65	1.65	0.00	0.06%
3	Short Doyle M/Cal	79.36	84.36	84.36	(5.00)	-5.92%
4	Patient Fees	0.62	0.62	0.62	0.00	0.67%
5	Other Patient Revenue	0.31	-	-	0.31	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>87.19</u></b>	<b><u>91.88</u></b>	<b><u>91.88</u></b>	<b><u>(4.69)</u></b>	<b><u>-5.10%</u></b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	0.80	0.80	0.80	-	0.00%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	9.88	9.88	9.88	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	37.17	37.17	37.17	-	0.00%
16	1991 Health & Welfare Realignment	63.23	63.23	63.23	-	0.00%
17	Fees/Fines/Licenses	9.93	16.17	16.17	(6.24)	-38.57%
18	Other State/Misc	2.07	2.06	2.06	0.00	0.19%
19	Revenues from Other Departments	-	-	-	-	0.00%
20	Multi-Year Projects	-	-	-	-	0.00%
21	Transfer-In	-	-	-	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>123.09</u></b>	<b><u>129.32</u></b>	<b><u>129.32</u></b>	<b><u>(6.23)</u></b>	<b><u>-4.82%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>210.28</u></b>	<b><u>221.20</u></b>	<b><u>221.20</u></b>	<b><u>(10.92)</u></b>	<b><u>-4.94%</u></b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	62.32	63.04	63.04	0.72	-1.14%
28	Mandatory Fringe Benefits	24.02	24.11	24.11	0.09	-0.36%
29	Non-Personnel Services	291.96	291.95	228.62	(0.00)	0.00%
30	Materials & Supplies	11.26	11.27	8.61	0.00	-0.03%
31	Capital Outlay & Facility Maintenance	0.29	0.29	0.17	(0.00)	0.04%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	3.35	3.35	2.79	(0.00)	0.12%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	5.08	5.08	5.08	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>398.28</u></b>	<b><u>399.08</u></b>	<b><u>332.41</u></b>	<b><u>0.80</u></b>	<b><u>-0.20%</u></b>
38						
39	PY Carryforwards	<b><u>68.42</u></b>	<b><u>68.42</u></b>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>119.57</u></b>	<b><u>109.45</u></b>	<b><u>111.20</u></b>	<b><u>(10.12)</u></b>	<b><u>9.25%</u></b>

## Department of Public Health - Jail Health Division

### STATEMENT OF REVENUE AND EXPENSES

September 30, 2018

(In Millions of Dollars)

		CURRENT YEAR				
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	-	-	-	-	0.00%
2	Medicare Revenue	-	-	-	-	0.00%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	-	-	-	-	0.00%
5	Other Patient Revenue	-	-	-	-	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
7						
8	<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	-	-	-	-	0.00%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	-	-	-	-	0.00%
17	Fees/Fines/Licenses	0.03	0.03	0.03	-	0.00%
18	Other State/Misc	-	-	-	-	0.00%
19	Revenues from Other Departments	0.17	0.17	0.17	-	0.00%
20	Multi-Year Projects	-	-	-	-	0.00%
21	Transfer-In	-	-	-	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>0.20</u></b>	<b><u>0.20</u></b>	<b><u>0.20</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>0.20</u></b>	<b><u>0.20</u></b>	<b><u>0.20</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
25						
26	<b>OPERATING EXPENSES:</b>					
27	Salaries	22.07	22.07	22.07	-	0.00%
28	Mandatory Fringe Benefits	7.58	7.58	7.58	-	0.00%
29	Non-Personnel Services	2.26	2.26	0.17	-	0.00%
30	Materials & Supplies	3.58	3.58	3.58	-	0.00%
31	Capital Outlay & Facility Maintenance	-	-	-	-	0.00%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	0.92	0.92	0.59	-	0.00%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	-	-	-	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>36.42</u></b>	<b><u>36.42</u></b>	<b><u>33.99</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
38						
39	PY Carryforwards	<u>2.12</u>	<u>2.12</u>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>34.10</u></b>	<b><u>34.10</u></b>	<b><u>33.80</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>

**Department of Public Health - Health at Home Division**

**STATEMENT OF REVENUE AND EXPENSES**

**September 30, 2018**

(In Millions of Dollars)

<b>CURRENT YEAR</b>					
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1 Medi-Cal Revenue	0.05	0.05	0.05	-	0.00%
2 Medicare Revenue	1.65	1.65	1.65	-	0.00%
3 Short Doyle M/Cal	-	-	-	-	0.00%
4 Patient Fees	-	-	-	-	0.00%
5 Other Patient Revenue	0.00	0.00	0.00	-	0.00%
<b>6 TOTAL PATIENT SERVICE REVENUE</b>	<b><u>1.70</u></b>	<b><u>1.70</u></b>	<b><u>1.70</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
7					
<b>OTHER OPERATING REVENUE:</b>					
9 MAA/TCM	-	-	-	-	0.00%
10 GPP/PRIME	-	-	-	-	0.00%
11 EPP QIP	-	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13 SAPT	-	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	0.30	0.30	0.30	-	0.00%
15 2011 Realignment	-	-	-	-	0.00%
16 1991 Health & Welfare Realignment	-	-	-	-	0.00%
17 Fees/Fines/Licenses	-	-	-	-	0.00%
18 Other State/Misc	-	-	-	-	0.00%
19 Revenues from Other Departments	0.27	0.27	0.27	-	0.00%
20 Multi-Year Projects	-	-	-	-	0.00%
21 Transfer-In	-	-	-	-	0.00%
<b>22 TOTAL OTHER OPERATING REVENUE</b>	<b><u>0.57</u></b>	<b><u>0.57</u></b>	<b><u>0.57</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
23					
<b>24 TOTAL OPERATING REVENUE</b>	<b><u>2.27</u></b>	<b><u>2.27</u></b>	<b><u>2.27</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
25					
<b>OPERATING EXPENSES:</b>					
27 Salaries	5.40	5.53	5.53	0.13	-2.30%
28 Mandatory Fringe Benefits	2.12	2.19	2.19	0.07	-3.06%
29 Non-Personnel Services	0.69	0.69	0.31	(0.00)	0.07%
30 Materials & Supplies	0.29	0.29	0.11	0.00	-0.13%
31 Capital Outlay & Facility Maintenance	-	-	-	-	0.00%
32 Debt Service	-	-	-	-	0.00%
33 Services Of Other Depts	0.07	0.07	0.07	-	0.00%
34 Annual Project Related	-	-	-	-	0.00%
35 Multi-Year Projects	-	-	-	-	0.00%
36 Transfer-Out	-	-	-	-	0.00%
<b>37 TOTAL OPERATING EXPENSES</b>	<b><u>8.58</u></b>	<b><u>8.77</u></b>	<b><u>8.21</u></b>	<b><u>0.19</u></b>	<b><u>-2.21%</u></b>
38					
39 PY Carryforwards	<u>0.57</u>	<u>0.57</u>			
40					
<b>41 GENERAL FUND SUPPORT</b>	<b><u>5.74</u></b>	<b><u>5.94</u></b>	<b><u>5.93</u></b>	<b><u>0.19</u></b>	<b><u>-3.27%</u></b>

**Department of Public Health - Health Network Division**

**STATEMENT OF REVENUE AND EXPENSES**

September 30, 2018

(In Millions of Dollars)

<b>CURRENT YEAR</b>						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>	
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	0.04	0.04	0.04	0.00	12.40%
2	Medicare Revenue	-	-	-	-	0.00%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	0.12	0.07	0.07	0.05	70.15%
5	Other Patient Revenue	-	-	-	-	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>0.16</u></b>	<b><u>0.11</u></b>	<b><u>0.11</u></b>	<b><u>0.05</u></b>	<b><u>50.69%</u></b>
7						
8	<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	1.51	1.51	1.51	(0.00)	-0.13%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	16.91	16.92	16.92	(0.00)	-0.03%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	0.91	0.91	0.91	-	0.00%
17	Fees/Fines/Licenses	-	-	-	-	0.00%
18	Other State/Misc	4.41	4.41	4.41	0.00	0.06%
19	Revenues from Other Departments	-	-	-	-	0.00%
20	Multi-Year Projects	9.64	9.64	9.64	0.00	0.01%
21	Transfer-In	121.71	121.72	121.72	(0.00)	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>155.09</u></b>	<b><u>155.10</u></b>	<b><u>155.10</u></b>	<b><u>(0.01)</u></b>	<b><u>0.00%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>155.25</u></b>	<b><u>155.21</u></b>	<b><u>155.21</u></b>	<b><u>0.05</u></b>	<b><u>0.03%</u></b>
25						
26	<b>OPERATING EXPENSES:</b>					
27	Salaries	25.29	26.46	26.46	1.17	-4.41%
28	Mandatory Fringe Benefits	7.25	7.74	7.74	0.49	-6.31%
29	Non-Personnel Services	134.58	134.58	129.77	0.00	0.00%
30	Materials & Supplies	0.56	0.56	0.41	0.00	-0.27%
31	Capital Outlay & Facility Maintenance	-	-	-	-	0.00%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	1.02	1.02	0.96	(0.00)	0.39%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	86.56	86.56	86.56	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>255.26</u></b>	<b><u>256.92</u></b>	<b><u>251.90</u></b>	<b><u>1.66</u></b>	<b><u>-0.65%</u></b>
38						
39	PY Carryforwards	<u>5.39</u>	<u>5.39</u>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>94.62</u></b>	<b><u>96.32</u></b>	<b><u>96.70</u></b>	<b><u>1.70</u></b>	<b><u>-1.77%</u></b>

## Department of Public Health - Population Health Division

### STATEMENT OF REVENUE AND EXPENSES

September 30, 2018

(In Millions of Dollars)

		CURRENT YEAR				
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	0.94	0.87	0.87	0.07	8.02%
2	Medicare Revenue	0.03	0.00	0.00	0.03	3233.84%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	1.94	1.94	1.94	(0.00)	-0.03%
5	Other Patient Revenue	0.05	-	-	0.05	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>2.97</u></b>	<b><u>2.82</u></b>	<b><u>2.82</u></b>	<b><u>0.15</u></b>	<b><u>5.38%</u></b>
7						
8	<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	0.36	0.26	0.26	0.10	39.36%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	-	-	-	-	0.00%
17	Fees/Fines/Licenses	24.36	23.43	23.43	0.92	3.94%
18	Other State/Misc	0.06	0.04	0.04	0.02	61.12%
19	Revenues from Other Departments	-	-	-	-	0.00%
20	Multi-Year Projects	0.21	0.21	0.21	0.00	2.00%
21	Transfer-In	-	-	-	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>24.99</u></b>	<b><u>23.94</u></b>	<b><u>23.94</u></b>	<b><u>1.05</u></b>	<b><u>4.40%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>27.96</u></b>	<b><u>26.75</u></b>	<b><u>26.75</u></b>	<b><u>1.21</u></b>	<b><u>4.51%</u></b>
25						
26	<b>OPERATING EXPENSES:</b>					
27	Salaries	30.30	32.84	32.84	2.54	-7.74%
28	Mandatory Fringe Benefits	12.06	13.13	13.13	1.07	-8.16%
29	Non-Personnel Services	30.27	30.27	26.26	0.00	-0.01%
30	Materials & Supplies	3.68	3.68	2.70	0.00	-0.04%
31	Capital Outlay & Facility Maintenance	0.35	0.35	0.16	(0.00)	1.19%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	2.81	2.82	2.80	0.00	-0.01%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	0.21	0.21	0.21	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>79.67</u></b>	<b><u>83.29</u></b>	<b><u>78.11</u></b>	<b><u>3.61</u></b>	<b><u>-4.34%</u></b>
38						
39	PY Carryforwards	<b><u>3.07</u></b>	<b><u>3.07</u></b>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>48.64</u></b>	<b><u>53.46</u></b>	<b><u>51.36</u></b>	<b><u>4.82</u></b>	<b><u>-9.01%</u></b>

**Department of Public Health - Administration**

**STATEMENT OF REVENUE AND EXPENSES**

September 30, 2018

(In Millions of Dollars)

<b>CURRENT YEAR</b>					
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1 Medi-Cal Revenue	-	-	-	-	0.00%
2 Medicare Revenue	-	-	-	-	0.00%
3 Short Doyle M/Cal	-	-	-	-	0.00%
4 Patient Fees	-	-	-	-	0.00%
5 Other Patient Revenue	-	-	-	-	0.00%
<b>6 TOTAL PATIENT SERVICE REVENUE</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
7					
<b>8 OTHER OPERATING REVENUE:</b>					
9 MAA/TCM	0.73	0.73	0.73	(0.00)	-0.40%
10 GPP/PRIME	-	-	-	-	0.00%
11 EPP QIP	-	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13 SAPT	-	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15 2011 Realignment	-	-	-	-	0.00%
16 1991 Health & Welfare Realignment	35.47	35.47	35.47	-	0.00%
17 Fees/Fines/Licenses	0.56	0.56	0.56	(0.00)	-0.42%
18 Other State/Misc	0.00	-	-	0.00	0.00%
19 Revenues from Other Departments	-	-	-	-	0.00%
20 Multi-Year Projects	-	-	-	-	0.00%
21 Transfer-In	-	-	-	-	0.00%
<b>22 TOTAL OTHER OPERATING REVENUE</b>	<b><u>36.76</u></b>	<b><u>36.76</u></b>	<b><u>36.76</u></b>	<b><u>(0.01)</u></b>	<b><u>-0.01%</u></b>
23					
<b>24 TOTAL OPERATING REVENUE</b>	<b><u>36.76</u></b>	<b><u>36.76</u></b>	<b><u>36.76</u></b>	<b><u>(0.01)</u></b>	<b><u>-0.01%</u></b>
25					
<b>26 OPERATING EXPENSES:</b>					
27 Salaries	46.99	46.33	46.33	(0.67)	1.44%
28 Mandatory Fringe Benefits	20.61	21.65	21.65	1.04	-4.80%
29 Non-Personnel Services	35.04	35.05	25.80	0.00	-0.01%
30 Materials & Supplies	4.39	4.39	2.25	0.00	-0.11%
31 Capital Outlay & Facility Maintenance	0.69	0.69	0.66	(0.00)	0.16%
32 Debt Service	-	-	-	-	0.00%
33 Services Of Other Depts	27.53	27.52	25.93	(0.00)	0.01%
34 Annual Project Related	0.12	0.12	-	0.00	-1.98%
35 Multi-Year Projects	19.20	19.20	19.20	-	0.00%
36 Transfer-Out	-	-	-	-	0.00%
<b>37 TOTAL OPERATING EXPENSES</b>	<b><u>154.58</u></b>	<b><u>154.95</u></b>	<b><u>141.82</u></b>	<b><u>0.38</u></b>	<b><u>-0.24%</u></b>
38					
39 PY Carryforwards	<b><u>13.15</u></b>	<b><u>13.15</u></b>			
40					
<b>41 GENERAL FUND SUPPORT</b>	<b><u>104.67</u></b>	<b><u>105.04</u></b>	<b><u>105.06</u></b>	<b><u>0.37</u></b>	<b><u>-0.35%</u></b>